



INDICES DE GESTION DEL ESTADO DE RESULTADOS POR COMPAÑIA															
ANÁLISIS DE LOS GASTOS DE OPERACIÓN															
Posición	Compañía	Gastos de Operación						Gastos de Administración						(Miles de pesos)	
		Montos		Incremento		Remuneraciones y Prestaciones		Honorarios		Otros Gastos		%		2016	2014
		2016	2014	Monto	%	a	%	2016	2014	b	c	b/1	c/1		
1	Melitlife México	2,434,289	2,274,762	159,527	7.0	39,484	0.1	0.0	1,710,919	3.2	3.2	706,980	1.3	1.4	
2	G.N.P.	2,497,952	2,449,455	48,497	2.0	1,274,578	2.7	2.9	977,644	2.1	2.4	1,071,120	2.3	2.6	
3	AMA Seguros	2,538,656	1,886,365	652,291	34.6	14,138	0.0	0.1	2,003,516	6.4	6.6	907,470	2.9	2.8	
4	Banamex	871,621	466,129	405,492	87.0	0	0.0	0.0	456,279	2.0	1.7	402,920	1.8	1.0	
5	Mapfre México	767,007	563,914	203,093	36.0	447,749	2.1	3.4	231,144	1.1	1.6	302,565	1.4	1.7	
	<b>Grandes Total</b>	<b>9,109,535</b>	<b>7,640,625</b>	<b>1,468,900</b>	<b>19.2</b>	<b>1,775,949</b>	<b>1.0</b>	<b>1.1</b>	<b>5,379,501</b>	<b>3.1</b>	<b>3.3</b>	<b>3,391,056</b>	<b>1.9</b>	<b>1.9</b>	
6	BBVA Bancomer	827,146	583,698	238,449	40.9	13,472	0.1	0.1	418,493	2.0	1.8	541,469	2.6	2.0	
7	Monterrey New York Life	2,096,862	1,688,567	348,295	20.6	897,465	4.3	4.0	597,750	2.9	2.8	688,477	3.3	3.3	
8	Qualitas	671,261	619,819	51,442	8.3	386,909	2.0	1.3	643,106	3.4	3.5	588,120	3.1	3.5	
9	Inbursa	1,266,838	1,280,325	(13,487)	(1.1)	2,124,299	11.5	10.5	27,866	0.2	0.1	668,870	3.6	3.4	
10	Banorte	414,422	410,150	4,272	1.0	8,549	0.1	0.1	588,390	3.4	2.8	328,213	1.9	1.8	
11	Allianz México	378,165	330,585	47,580	14.4	15,383	0.2	0.2	277,757	3.0	3.0	89,051	1.0	1.1	
12	Atlas	712,530	644,474	68,055	10.6	546,176	6.3	6.8	30,535	0.4	0.3	261,264	3.0	2.7	
13	Zurich Santander	134,054	162,821	(28,767)	(17.7)	8,133	0.1	0.1	246,341	3.3	3.7	415,786	5.6	6.4	
14	Abs/Seguros	615,557	499,074	116,483	23.3	11,713	0.2	0.2	751,063	12.0	10.5	262,308	4.2	3.8	
15	Zurich Daños	560,566	466,226	94,340	20.2	156,025	2.6	3.6	296,383	5.0	4.6	204,558	3.4	2.9	